Customer Loyalty Program

The Aeroplan program is a cost-effective way for our Trade partners to engage and excite LCBO best customers through a variety of bonus points offer types to deliver on your business objectives including sales and customer loyalty.

- Cost effective offers that can deliver a strong ROI
- Post campaign reporting and analytics
- Marketing support for offers through LCBO and Aeroplan Channels

AEROPLAN CUSTOMER BASE

The Aeroplan member is a valuable LCBO customer:



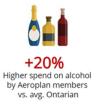
2,100,000 active user base aged 19+ in Ontario LCB0

91% of members live within 5km of an LCBO retail store



86%of Ontario FSAs have
Aeroplan Members living in
them

ADVANTAGES TO AN AEROPLAN BONUS POINT OFFER



Aeroplan Members:

- Are premium customers with a higher average household income
- Over-index on alcohol spend (volume and price per product)
- Motivated by the value of Aeroplan rewards



Customer Insights:

- Regular reporting on Aeroplan bonus points offers including results and customer demographics
- Potential for most cost-effective customer insights vs traditional market research rewards



Unique access to Aeroplan marketing channels:

- Contactable base of over 1.4M members
- Access to multiple owned channels such as the Aeroplan dashboard, which is where members can link to Starbucks and Uber rewards

LCBO PERFORMANCE TO DATE













918K

members have earned points since launch

218M

points have been earned on base and product bonus offers



250M

points redeemed



50%

of all eCommerce transactions are Aeroplan customers



81K

new Aeroplan members attributed to LCBO



Penetration of base transactions made by Aeroplan members has grown by over 120% since the launch of the program.



Aeroplan avg. basket size is 57% higher than a non-loyalty basket size



36% more units in the basket for members vs. non-members



15% higher price per unit for members vs. nonmembers

BONUS OFFER OPPORTUNITIES FOR TRADE PARTNERS

- Price per point \$0.025
- Signage fee \$750 per offer (Coupon offers excluded)

For information on Minimum and Maximum bonus point offers please refer to the Aeroplan section on <u>Doing Business</u> with the LCBO.

BONUS OFFER TYPES

With the addition of new bonus offer types you have flexibility in how you chose to promote your product(s).

From the traditional full period, single SKU offer to the ability to provide solutions to customers with bundled offers such as build a bar or build a cocktail, to single SKU offers with flexible start and end dates enabling you to focus on a key time period, such as Black Friday and Cyber Monday, you have more choice over how your products are promoted.

Offer Opportunity	Product Example	Bonus Points Offer	Total Bonus Earned
Single SKU Offer	Buy 1 unit of SKU A Buy 2 units of SKU A	100 points/unit	100 points 200 points
NEW Single SKU offer* (Flexible start & end dates)	Buy 1 unit of SKU A between Nov 24th and 26th	250 points/unit	250 points
NEW Bundled Pairs Offer	Buy 2 units (1 pair) of SKU A Buy 3 units (1 pair) of SKU A Buy 4 units (2 pairs) of SKU A	125 points/pair	125 points 125 points 250 points
Bundled SKU Offers	Bundled promo on 5 different SKUs: Buy 1 Buy 2 different Buy 3 different Buy 4 different Buy 5 different	100 points/SKU, min 2 different SKUs	O points 200 points 300 points 400 points 500 points
Combination Offer	Buy 1 unit of SKU A	\$1.00 LTO + 50 points/unit	\$1.00 LTO + 50 points
NEW Coupon Offer Coupons can be distributed at Tastings in-store, external tastings or sent electronically or via mail enabling targeting	Buy 1 unit of SKU A + hand in coupon with bar code	75 points/unit	75 points

^{*}Available when aligned with seasonal or promotional events, which will be communicated in Promotional Opportunities Package (i.e. Black Friday/Cyber Monday promotions)

NOTE: Applications for Single SKU offers with flexible dates and Trade Coupon offers are manual through the Excel Application Form. Please include in your application packages or reach out to your Category partners.



PROPOSED F24 AEROPLAN ACTIVITY CALENDAR

This a calendar of proposed LCBO Aeroplan Customer Loyalty overlay promotions for FY23/24. Trade Partners should apply for regular Aeroplan Bonus Point offers through MPTS for relevant products in the given promotional period (i.e. to be considered in the Celebrate Mom promo you need to apply for a BAP program on a Rosé product). No additional action is required from Trade Partners to buy into the calendar of events below (with the exception of Period 8), other than to have a product on bonus point offers in that period.

SEASON	Timing	Offer Proposal
SPRING	P01	 ONLINE OFFER: Wine Case Sale Promotion Customer offer: Buy a case (12 bottles) of the same wine on Bonus and get an additional 1000 Aeroplan points. This offer is valid for all 750mL bottles of wine with Aeroplan bonus offers Marketing Support: Promotion promoted on Icbo.com, in LCBO promotion email and through Aeroplan digital channels HOW TO APPLY: Apply via Excel Application Form before the deadline
	P02	 ONLINE & IN-STORE: Summer Kickoff Promotion Customer Offer: Buy 3 or more bonus products and get 2× points All Regular bonus products are included in the promotion Marketing Support: Promotion promoted on Aeroplan banners on Icbo.com, in LCBO promotion email and through Aeroplan digital channels
		 ONLINE & IN-STORE: Celebrate Mom Customer Offer: Buy any Rosé wine on Aeroplan Bonus and be entered in a chance to win a one of two pairs of Air Canada flight tickets. Marketing Support: Promotion promoted on Icbo.com, in LCBO promotion email and through Aeroplan digital channels + In-store signage to support the offer
EARLY SUMMER	P03	 ONLINE & IN-STORE: Celebrate Dad Customer Offer: Buy any product on Aeroplan Bonus and be entered in a chance to win one of two pairs of Air Canada flight tickets. Marketing Support: Promotion promoted on Icbo.com, in LCBO promotion email and through Aeroplan digital channels + In-store signage to support the offer
	P04	 ONLINE & IN-STORE: Celebrate Summer Customer Offer: Buy 2 or more bonus products and get 2× points All Regular bonus products are included in the promotion Marketing Support: Promotion promoted on Icbo.com, in LCBO promotion email and through Aeroplan digital channels + In-store signage to support the offer
SUMMER	P05	ONLINE & IN-STORE: RTD Promotion Customer Offer: Buy any 8 RTDs with an Aeroplan bonus offer and get 100 bonus points Marketing Support: Promotion promoted on Icbo.com, in LCBO promotion email and through Aeroplan digital channels + In-store signage to support the offer
	P06	ONLINE & IN-STORE: Beer & Cider Promotion Customer Offer: Buy any 8 beers or ciders with an Aeroplan bonus offer and get 100 bonus points Marketing Support: Promotion promoted on Icbo.com, in LCBO promotion email and through Aeroplan digital channels + In-store signage to support the offer

SEASON	Timing	Offer Proposal
FALL	P07	• N/A
	P08	 ONLINE & IN-STORE: Partnership Contest Opportunity Customer Offer: Buy any participating Whisky products with an Aeroplan Bonus offer and be entered into a contest to win a pair of flights tickets from Air Canada Partner to provide accommodations and distillery tour experience Marketing Support: Promotion promoted on Icbo.com, in LCBO promotion email and through Aeroplan digital channels + In-store signage to support the offer HOW TO APPLY: Apply via Excel Application Form before the deadline
HOLIDAY	P09	ONLINE & IN-STORE: Black Friday/Cyber Monday (November 24 - 27)
HOLIDAT	F09	 Customer Offer: Between Nov 21st and Nov 27th, buy 3 or more bonus products and get 3× points All Regular bonus products are included in the promotion Marketing Support: Promotion promoted on Icbo.com, in LCBO promotion email and through Aeroplan digital channels ONLINE & IN-STORE: Member Appreciation Contest
		 Customer Offer: Buy any product on Aeroplan Bonus and be entered in a chance to win one of four pairs of Air Canada flight tickets. Marketing Support: Promotion promoted on Icbo.com, in LCBO promotion email and through Aeroplan digital channels + In-store signage to support the offer
	P10	 ONLINE & IN-STORE: Holiday Promotion Customer Offer: Buy 3 or more bonus products and get 2× points All Regular bonus products are included in the promotion Marketing Support: Promotion promoted on Icbo.com in LCBO promotion email and through Aeroplan digital channels + In-store signage to support the offer
		 ONLINE & IN-STORE: New Years Eve Promotion (Dec 18 - 31) Customer Offer: Promotion details to be confirmed. Offer will focus on sparkling wines and champagnes with the purchase of bonus products from this category receiving an overlay bonus from Uber. Participating products will be featured together on a display Marketing Support: Promotion promoted on Icbo.com, in LCBO promotion email and through Aeroplan digital channels
WINTER	P11	 ONLINE & IN-STORE: Value & Rewards Customer Offer: Buy 2 or more bonus products and get 2× points All Regular bonus products are included in the promotion Marketing Support: Promotion promoted on Icbo.com, in LCBO promotion email and through Aeroplan digital channels + In-store signage to support the offer
	P12	 ONLINE & IN-STORE: Value & Rewards Customer Offer: Buy 2 or more bonus products and get 2× points All Regular bonus products are included in the promotion Marketing Support: Promotion promoted on Icbo.com, in LCBO promotion email and through Aeroplan digital channels + In-store signage to support the offer
	P13	ONLINE & IN-STORE: March Break – Win your next holiday! Customer Offer: Buy any product on Aeroplan Bonus and be entered in a chance to win four Air Canada flight tickets. Marketing support: Promotion promoted on Icbo.com, in LCBO promotion email and through Aeroplan digital channels + In-store signage to support the offer

YEAR-ROUND AEROPLAN OPPORTUNITIES

AEROPLAN BLOCK PILE IN-STORE



- · Activated each period in a dedicated location in-store for Wines and Spirits
- Offer Option Examples:
 - Single brand takeover with added overlay bundle offer (i.e., stock up for the holidays or build your bar)
 - Each participating product has a bonus offer
 - Multi-brand overlay bundle offer (i.e., purchase one of each and get more points OR buy multiples and get more points)
 - Marketing will support with signage on the block pile to call out overlay offers
- Refer to the Block Pile C page for details

ENCOURAGE CASE SALES



- Offer example: Buy a case of wine and get enough points for a \$10 LCBO gift card
 - Each SKU has a bonus offer that add up to 1,000+ points enabling added signage to encourage the up-sell purchase to the full case.
 - Bundled offer: Buy 12 units and get 1,000 bonus points
 - Great opportunity for Vintages product promotion!

NEW PRODUCT LAUNCH PACKAGES



- Layer on an Aeroplan bonus offer to your new product to encourage customer trial
- Beyond the increase to sales you will receive:
 - Reporting:
 - Standard Aeroplan results reporting
 - Deeper dive reporting including added information on customer demographics, what competitive products the customer bought prior to purchasing your product
 - Post-promotion reporting what happened over the 3 months post the launch of your product
 - Additional Marketing support in Aeroplan channels
- Refer to the e-commerce New Arrivals Hero Package pages for more package details

SPECIAL PROMOTIONS

If you are interested in exploring a different type of offer to support a group of products differently, please reach out to your Merchandising partner to discuss.

- For example: Wines of X Region
 - Objective to encourage customers to try the region or to stock up on wines from the region
 - Offer example: Spend \$x on wines from X region and get Y points